



## Bridge House Estates Board

**Date:** TUESDAY, 4 MAY 2021  
**Time:** 1.45 pm  
**Venue:** VIRTUAL PUBLIC MEETING (ACCESSIBLE REMOTELY)

**Members:** Henry Colthurst  
Alderman Emma Edhem  
Alderman Alison Gowman  
Deputy Jamie Ingham Clark  
Paul Martinelli  
Dhruv Patel  
John Petrie  
Judith Pleasance  
Deputy Henry Pollard  
Deputy Dr Giles Shilson

**Enquiries:** Joseph Anstee  
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### Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/Rx5lccrzKYU>

This meeting will be a virtual meeting and therefore will not take place in a physical location following regulations made under Section 78 of the Coronavirus Act 2020. A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

**John Barradell**  
**Town Clerk**

# AGENDA

## Part 1 - Public Agenda

1. **APOLOGIES**
2. **MEMBERS' DECLARATION UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **ORDER OF THE COURT OF COMMON COUNCIL**  
To receive the Order of the Court of Common Council on 15 April 2021.  

**For Information**  
(Pages 1 - 4)
4. **ELECTION OF CHAIR**  
To elect a Chair in accordance with Standing Order 29.  

**For Decision**
5. **ELECTION OF DEPUTY CHAIR**  
To elect a Deputy Chair in accordance with Standing Order 30.  

**For Decision**
6. **INDUCTION: BRIDGE HOUSE ESTATES (BHE) TRUSTEE DUTIES AND GOVERNANCE ARRANGEMENTS**  
Report & Presentation of the Managing Director of BHE  
  
*To be considered in conjunction with the non-public appendices at Item 14.*  

**For Information**  
(Pages 5 - 6)
7. **MANAGING DIRECTOR'S UPDATE REPORT**  
Report of the Managing Director of Bridge House Estates (BHE)  
  
*To be considered in conjunction with the non-public appendix at Item 15.*  

**For Information**  
(Pages 7 - 26)
8. **BHE STRATEGIC GOVERNANCE REVIEW UPDATE REPORT**  
Joint Report of the Town Clerk & Chief Executive and the Managing Director of BHE  

**For Information**  
(Pages 27 - 34)

**9. BHE FINANCIAL POSITION AND BUDGET REPORT**

Report of the Chamberlain

**For Information**  
(Pages 35 - 42)

**10. BHE RISK PROTOCOL AND RISK REGISTER**

Report of the Managing Director of BHE

**For Decision**  
(Pages 43 - 64)

**11. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

**12. ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

**13. EXCLUSION OF THE PUBLIC**

MOTION – With the Court of Common Council for the City Corporation as Trustee of Bridge House Estates (Charity No. 1035628) having decided to treat these meetings as though Part VA and Schedule 12A of the Local Government Act 1972 applied to them, it now be moved that the public be excluded from the meeting for the following items of business on the grounds that their consideration will in each case disclose exempt information of the description in paragraph 3 of Schedule 12A, being information relating to the financial and business affairs of any person (including the City Corporation as Trustee of the charity) which it would not be in the charity's best interests to disclose.

**For Decision**

**Part 2 - Non-Public Agenda**

**14. NON-PUBLIC APPENDICES - INDUCTION: BHE TRUSTEE DUTIES AND GOVERNANCE ARRANGEMENTS**

To be considered in conjunction with the report and presentation at Item 6.

**For Information**  
(Pages 65 - 78)

**15. NON-PUBLIC APPENDIX: MANAGING DIRECTOR'S REPORT**

To be considered in conjunction with the report at Item 7.

**For Information**  
(Pages 79 - 80)

**16. SUB COMMITTEES, APPOINTMENTS, CO-OPTION PROCESS AND FREQUENCY OF MEETINGS**

Report of the Managing Director of BHE

**For Decision**  
(Pages 81 - 92)

**17. REFERENCES TO OTHER GRAND COMMITTEES**

Report of the Managing Director of BHE

**For Decision**  
(Pages 93 - 102)

**18. BLACKFRIARS BRIDGE PARAPET REFURBISHMENT AND BRIDGE RE-PAINTING**

Report of the Director of the Built Environment

**For Information**  
(Pages 103 - 118)

**19. TOWER BRIDGE HV SYSTEM REPLACEMENT AND INCREASING RESILIENCE**

Report of the City Surveyor

**For Information**  
(Pages 119 - 138)

**20. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

**21. ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT AND WHICH THE BOARD AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**